

THE MISSION **OF INTEGRATE HEALTH IS TO** MAKE PRIMARY HEALTHCARE ACCESSIBLE TO ALL.

THE YEAR IN REVIEW

A MESSAGE FROM LEADERSHIP

Kozah (Launched 2015)

- CMS Adabawéré
- USP Djamdé
- USP Kpindi
- USP Sarakawa

Bassar (Launched 2018)

- CMS Bangéli
- USP Manga
- USP Sara
- USP Sanda-Afohou

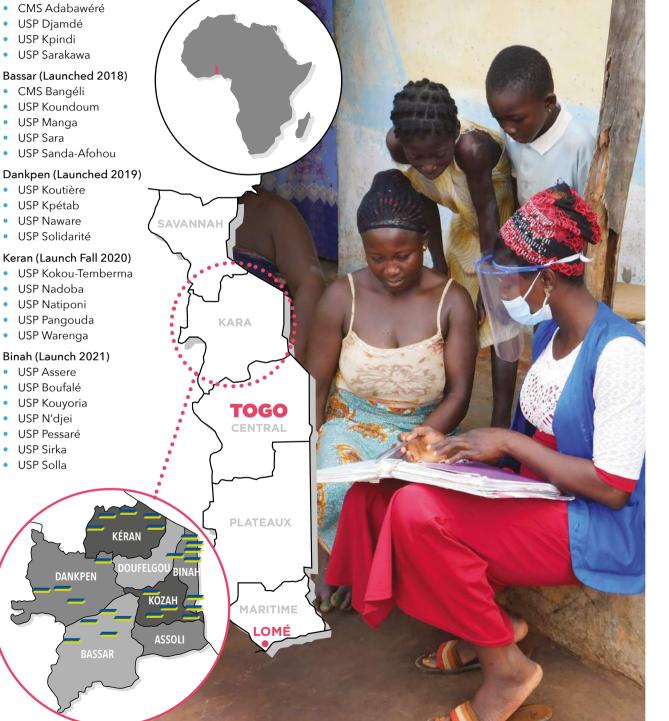
Dankpen (Launched 2019)

- USP Koutière
- USP Kpétab
- USP Naware
- USP Solidarité

Keran (Launch Fall 2020)

- USP Nadoba
- USP Natiponi
- USP Pangouda

- USP Boufalé
- USP Kouyoria
- USP N'djei
- USP Pessaré
- USP Sirka
- USP Solla



IN THE AFTERMATH of the discovery of COVID-19 in December 2019, the whole world was deeply shaken. The physical borders between nations have been ineffective in blocking this public health emergency; the human planet has turned out to be a global village.

Shortly before this health emergency, Integrate Health made great strides in bringing the Integrated Primary Care program, which strengthens health systems in Togo, closer to the priorities of the government of Togo. Through more regular and intentional conversations with the Ministry of Health, Integrate Health has laid the foundations for harmonizing our ambitious community-based interventions. Our strengthened relationship with the Ministry of Health has been crucial in achieving this year's objectives.

In Togo, where the pandemic arrived in March 2020, the Ministry of Health developed a \$40M USD response plan. The government of Togo guickly called on trusted partners to mobilize the necessary equipment and resources to fight COVID-19, and Integrate Health was asked to play a role. With new priorities to fight against a pandemic, Integrate Health has been decisive in our vision to work for vulnerable populations and communities, alongside our partners at the Ministry of Health.

Of course, COVID-19 disrupted programming and shifted needs and priorities. Integrate Health has been responsive and focused on the essential: providing primary healthcare to

communities during this period of panic and stress. The life and health of children and their mothers have continued to be our top priority. Brave women and men, on the frontline of communities, have agreed to overcome their fear of COVID-19 by getting on their bikes, putting on their work backpacks, and walking through villages for an additional mission: to educate and provide awareness on COVID-19, identify travelers for testing, and aid in contact tracing. The children and their mothers were not abandoned for a single moment, and the community further trusted and appreciated the services of our Community Health Workers.

In this new context in 2020, Integrate Health has been able to count on the confidence and goodwill throughout the world, which has mobilized funds and personal protective equipment to guarantee the continuation of primary healthcare.

Don't we say that it is in misfortune that we recognize our true friends? In this difficult time, we are extremely grateful for the continued support for our patients in Togo. Because of this support, we are not afraid of this new health threat. On the contrary, the COVID-19 health crisis has positioned Integrate Health at the forefront of Togo's safest partners. The challenge was ultimately a new opportunity to work with the government, and to better serve our communities.

Sincerely, Sesso



Sesso Christophe Gbeleou, Country Director

THE YEAR IN REVIEW

A MESSAGE FROM LEADERSHIP

DEAR FRIENDS,

This has been a year full of challenges. A global pandemic has spread across the globe, threatening not only our healthcare systems, but inflicting sweeping damage to our livelihoods, our education, and our social services. In many ways, the conditions created by this pandemic have inspired a racial justice dialogue that is long overdue. As we strive to survive, we also push to be introspective, questioning all the ways we can and must be better. Through it all, unprecedented pressure is being put on our friends, families, and communities.

In these uniquely difficult circumstances, we are left with one option: to come together. As human beings, we are unquestionably interconnected and interdependent. It is up to us to decide whether this interdependency becomes parasitic and oppressive, or whether we harness our individual will and collective power to lift up the lives of all. We believe deeply in solidarity, respect, and love for one another. Our work is grounded in the knowledge that, to paraphrase the words of Emma Lazarus, none of us is truly in good health unless we have assured the health of all.

Integrate Health was founded in 2004 during the height of the HIV epidemic in Togo. At that time, prior to the availability of lifesaving treatment in Togo, HIV was a death sentence. We lived through the scourge of that pandemic as a daily reality. In Togo, the current global pandemic has yet to cause the level of suffering caused by HIV, but we know what is possible, and we will not let our guard down. We know that strong healthcare systems, especially primary healthcare systems, and science are our best defense against this and any future pandemics.

To that end, we continue to fight to ensure that the tremendous successes we have seen in the communities served by Integrate Health are bright spots on an otherwise dark map. The dramatic increases in children receiving care, the doubling in facility-based delivery rates, the tripling of rates of women using modern contraception, needn't be isolated effects. We know that what we observe is achievable in every community and for every individual in Togo and beyond.

This is our mission, to transform how healthcare is delivered and to make access to quality care a reality for everyone, everywhere. We ask you to join us in our enduring commitment. In doing so we will not only dramatically improve health; we will ensure that countries and communities are prepared for the next pandemic. With the guiding leadership of our partners in the Ministry of Health, the anchoring of our communities across Togo, the relentless dedication of our team members, and your continued partnership and generous support, we can overcome the present challenges and build the healthcare system that each of our families and communities deserve.

With gratitude, Jenny and Kevin

fighter 1 - 1 7f.

Jennife^lr Schechter, CEO & Co-Founder Kevin Fiori, Chief Science Officer & Co-Founder



HEALTH FOR ALL

BEGINNING IN TOGO

IN TOGO, 49% of the population lives on less than \$1.90 per day. Even though Togo is among the poorest countries in West Africa, the government has committed to nearly doubling healthcare spending by 2022.

The government of Togo is committed to working towards Universal Health Coverage. This commitment has been clear this year; when the first case of COVID-19 was detected in Togo on March 6, 2020, the government quickly responded. As a result, the spread of COVID-19 has been slow; however, cases continue to increase outside of the capital, where health systems are weaker.

The world is quickly recognizing the critical importance of strong, resilient primary healthcare systems. Together with the Ministry of Health, Integrate Health is excited to continue to push forward, knowing that quality healthcare services save lives, not just during a pandemic, but every day. With strong primary healthcare systems, countries like Togo can be prepared for pandemics and ultimately create a path to achieving Universal Health Coverage. **70%** OF TOGO'S POPULATION LIVES WITHOUT ACCESS TO HEALTHCARE

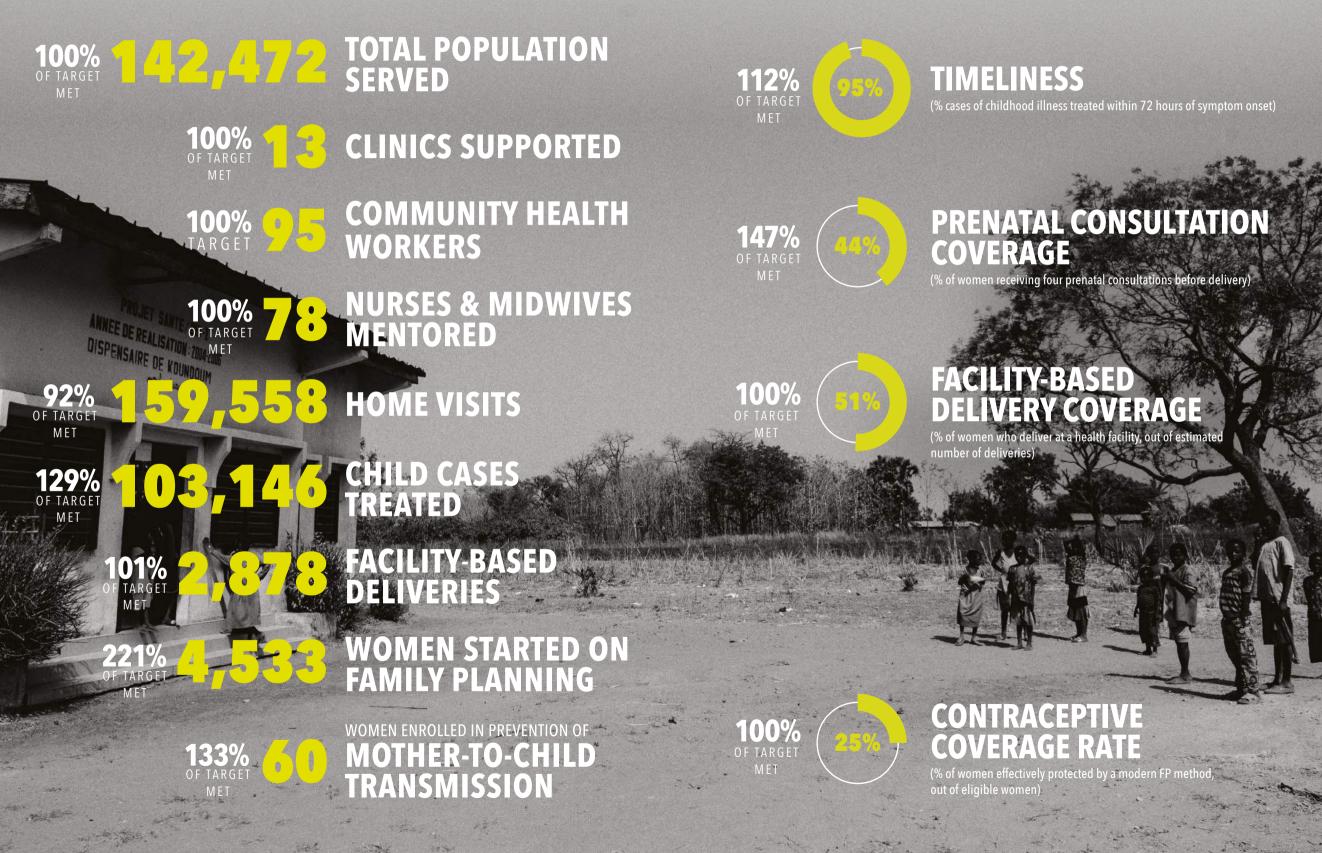
CHILDREN DIE BEFORE THEY 10 REACH THEIR FIFTH BIRTHDAY

WITH ONLY

368 WOMEN DIE FOR EVERY 100,000 LIVE BIRTHS

> **347** PRACTICING MEDICAL DOCTORS IN THE DOCTORS IN THE OUNTRY, TOGO RELIES ON COMMUNITY HEALTH WORKERS TO CARE FOR MANY OF ITS 8 MILLION PEOPLE

THE YEAR IN NUMBERS



2020

"I VISITED THE HOME OF A FULL-TERM PREGNANT WOMAN WHO COULD NOT STAND UP DUE TO PAIN. I URGED HER TO GO TO THE HEALTH CENTER. WHEN I FOLLOWED UP THE NEXT DAY AND LEARNED SHE DID NOT GO, I GOT HER HUSBAND AND ESCORTED HER TO THE HEALTH CENTER MYSELF. ALTHOUGH SHE HAD COMPLICATIONS, SHE GAVE **BIRTH THE NEXT DAY. ONCE SHE RETURNED HOME, SHE CALLED ME** AND THANKED ME WARMLY. SHE UNDERSTOOD SHE COULD HAVE LOST HER LIFE BY STAYING HOME."

BIDIPOUMÈ TADI DANKPEN COMMUNITY HEALTH WORKER

Mother nuzzles her infant after visiting the renovated health center in Djamdé, Togo



STRENGTHENING PRIMARY CARE

AN INTEGRATED APPROACH

INTEGRATE HEALTH works alongside governments and local communities to implement and study the Integrated Primary Care program in order to achieve Universal Health Coverage. By integrating professional Community Health Workers with improved care in public clinics, this approach creates a patient-centered health system that is accountable to the community and dramatically reduces mortality in severely resource-limited settings.

Community Health Workers.

Trained, equipped, supervised, and salaried Community Health Workers expand the reach of the healthcare system to patients' front doors.

Clinical Capacity-Building.

Mentored nurses and midwives in public clinics provide patients with high-quality healthcare at public sector clinics.

Supply Chain and Infrastructure.

Trained pharmacists ensure patients have the medicines and health products they need when they need them.

User Fee Removal.

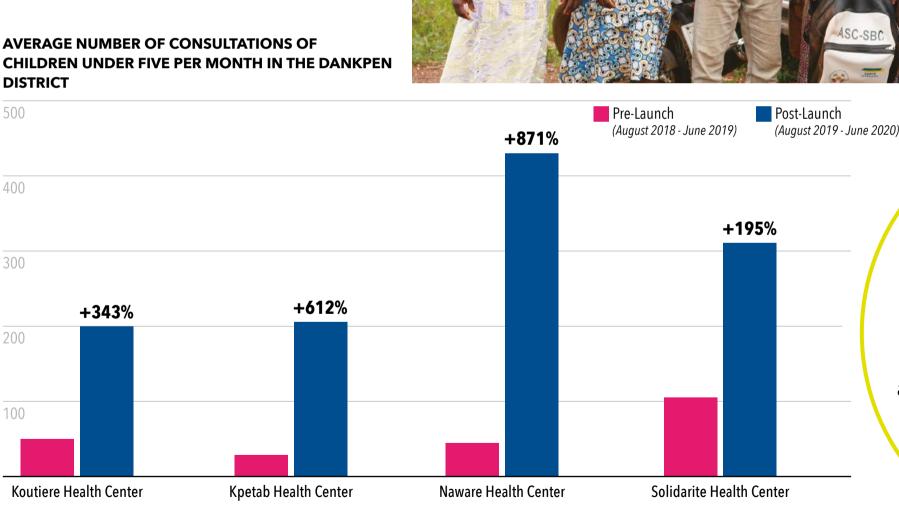
Removed point-of-care fees for pregnant women and children under five so even the poorest can access healthcare.

SCALING TO SERVE 142,000

THE APPROACH IN ACTION

INTEGRATE HEALTH expanded to the Dankpen district! With this expansion, Integrate Health now serves a total population of 142,000 people through 13 clinics with 95 Community Health Workers across three districts in northern Togo. This marks the halfway point of the Integrated Primary Care program four-year expansion. Once complete in 2021, the Integrated Primary Care program will help to inform national reforms to strengthen primary healthcare delivery for over eight million Togolese.

AVERAGE NUMBER OF CONSULTATIONS OF **CHILDREN UNDER FIVE PER MONTH IN THE DANKPEN** DISTRICT



Since launching in the Dankpen district in July 2019, under-five consultations at health centers have increased dramatically in all Integrate Health sites.

16

Building a Community-**Owned Organization.**

ASC-SBC

During preparation for the launch in the Dankpen district, Integrate Health held 40 community meetings with 3,000 community members in attendance to recruit Community Health Workers and secure input and buy-in from community leaders and members.

LEADING THE WAY

COVID-19

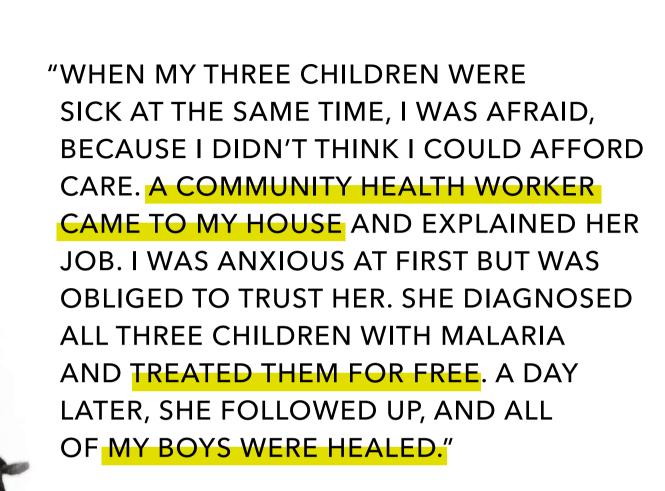
LONG BEFORE the first cases of COVID-19 reached Togo on March 6, Integrate Health was preparing for the virus's arrival. Integrate Health knew that comprehensive primary care could take on an acute crisis like COVID-19. Over the last few months, cases have continued to climb, and Integrate Health has accepted that the COVID-19 pandemic will be present in Togo for the foreseeable future.

From the beginning of the pandemic, Integrate Health continued providing high-quality primary healthcare. Working under new social distancing protocols in the office, the Integrate Health Program team redesigned all program activities to continue under new safety guidelines in line with international recommendations. With continuity of care top of mind, primary care has continued, redesigned and delivered in new ways.

Alongside adapting health delivery protocols, Integrate Health has focused on providing comprehensive support to staff. Integrate Health Community Health Workers always used gloves and hand sanitizer and are now also equipped with face masks, face shields, and Thermoflash thermometers. All health staff have received training in stress management, and all Community Health Workers were offered paid leave during the pandemic. Despite the stress of the pandemic, all 147 Integrate Health staff continue to work tirelessly to provide lifesaving care in Togo. Integrate Health staff understand that strong primary healthcare is now more important than ever.



Personal protective equipment procurement figures include supplies donated by the COVID-19 Action Fund for Africa, in partnership with Integrate Health, to the Togolese Ministry of Health to equip all 11,768 Community Health Workers across Togo.



SANDA AFOHOU COMMUNITY MEMBER

Community Member smiles with pride after a ceremony to inaugurate the new Maternity Ward in her community of Adabaweré in Kara, Togo

STRENGTHENING PARTNERSHIPS

A YEAR IN REVIEW

THIS YEAR, Integrate Health has increased our support to the Ministry of Health and deepened our role as a key partner. Despite the challenges brought on by the COVID-19 pandemic, strong partnerships are needed to continue to achieve health for all.



The Minister of Health and Director-General joined Integrate Health in New York for the UN General Assembly.

Integrate Health and the Ministry of Health hired a Quality Assurance Officer embedded in the Regional Health Management Team. The Regional Health Management Team took over the planning and implementation of the annual Community Health Worker family planning training. a Learning Health System. Integrate Health signed formal agreement with the Ministry of Health and the National Research Institute (INSEED) to oversee and

Buildina

align Integrate Health research with national efforts.



Integrate Health donated critical equipment and supplies to support the Ministry of Health's COVID response efforts.



NUC

Integrate Health presented at the Ministry of Health's 2018 Annual Review of Community-Based Health Interventions.

Integrate Health participated in the Ministry of Health's Maternal and Child Health subcommittee meeting.

Integrate Health met with the Minister of Health and Director General to support efforts to harmonize Togo's national Community Health Worker approach.

> The Ministry of Health's Director of Health Facilities conducted a site visit to learn about Integrate Health's clinical mentorship approach.







Integrate Health joined the Ministry of Health's national COVID-19 rapid response taskforce.



Integrate Health met with the Minister of Health to

Integrate Health met with the Minister of Health to discuss ongoing support for COVID-19 and primary care efforts.



22

SCALING TO 8 MILLION

THE ROAD TO HEALTH FOR ALL

ANITA NEVER IMAGINED that she would end up working in healthcare. In fact, she was scared of doctors' white coats after spending a childhood in and out of hospitals. However, after one particularly bad experience at a hospital where she felt neglected, Anita was changed. She vowed she would work in healthcare to take care of people with the respect they deserved, the respect she didn't get during that hospital visit.

After graduating from university as a physician's assistant, Anita began her first job at a health center where she often confronted the challenges of poverty. In this role, Anita says that she was trained both as a physician's assistant and as a humanitarian. Anita followed this passion, which led her to the Togolese Association for Family Wellbeing, where she spent over 20 years working with the community to fight against maternal and child death, HIV, and AIDS.

Now, as Integrate Health's Deputy Country Director, Anita works every day to bring healthcare services closer to patients to achieve universal healthcare. Anita believes deeply in the vision set out by the Government of Togo: A health system where the highest possible level of health is ensured to the entire population. Anita views partnership as central to achieving this vision; she believes that change can only occur if every level of the health system is involved.

Anita plays a pivotal role in bringing quality healthcare to the entire country of Togo. As she sees it, Togo is developing a very successful, replicable community health system model, where everyone has access to quality primary healthcare. "ACCESS TO UNIVERSAL HEALTHCARE IS A RIGHT OF THE CITIZENS. AT INTEGRATE HEALTH, WE BELIEVE IN A COMMUNITY APPROACH TO BRING CARE TO THE PEOPLE, ELIMINATING GEOGRAPHICAL, FINANCIAL, AND CULTURAL OBSTACLES TO CARE."

ANITA KOUVAHEY-EKLU, DEPUTY COUNTRY DIRECTOR



Anita Kouvahey-Eklu, Deputy Country Director, meets with the Director of Maternal and Child Health.

INFORMING THE RESPONSE

COVID-19



WITHIN DAYS of the announcement of Togo's first COVID-19 case, misinformation began to circulate through the communities where Integrate Health works. To better understand the levels of awareness of COVID-19 in northern Togo, Integrate Health deployed a telephone survey among 134 Togolese citizens living in Integrate Health-supported sites.

The study revealed that there was widespread understanding of the signs, symptoms, and risks of COVID-19 amongst the community. Critically, the survey helped to identify trusted sources of information for community members, like radio, television, and Community Health Workers. Using the results of the survey, Integrate Health optimized COVID-19 information distribution to communities in northern Togo.

This marked the first time that Integrate Health conducted a telephone survey for data collection. The success of the survey indicates that Integrate Health could utilize telephone surveys more in research efforts, particularly as COVID-19 changes the way research is conducted.

OF RESPONDENTS NOTED THAT THEY CONSIDERED THEIR COMMUNITY HEALTH WORKER TO BE A TRUSTED SOURCE OF INFORMATION. "AFTER A FOUR-YEAR-OLD TESTED POSITIVE FOR MALARIA, I GAVE HIM MEDICINE. HE DID NOT REACT WELL TO THE TREATMENT, SO I CALLED THE HEAD NURSE. I KNEW THE CHILD NEEDED HELP, SO I CARRIED THE BOY ON MY BACK AND HEADED TO THE HEALTH CENTER. IMMEDIATELY, STAFF AT THE HEALTH CENTER GAVE THE BOY THE EXTRA CARE HE NEEDED. THE NEXT DAY, I VISITED THE FAMILY FOR A FOLLOW-UP VISIT, AND THE BOY WAS PLAYING AS IF NOTHING HAPPENED. I WAS SO THANKFUL TO SEE HIM WELL."

DJARIETOU ABOUBAKAR

KOUNDOUM COMMUNITY HEALTH WORKER



Lioudou Kossiwa Kola, Djamdé CHW

STRENGTHENING HEALTHCARE DELIVERY

ALIGNING NATIONALLY

DATA DRIVES INTEGRATE HEALTH to improve the delivery of high-quality primary healthcare. This year, Integrate Health underwent an extensive process to review all indicators and data systems. Integrate Health reviewed national indicators and targets set by the Ministry of Health in the National Health Development Plan and Togo's Demographic and Health Information System. Integrate Health facilitated a participatory process with key staff to set targets based upon the goals of the Ministry of Health and Integrate Health's past performance. Through this process, Integrate Health aligned key performance indicators to the Ministry of Health's targets wherever possible.

This year, Integrate Health is driving forward as a learning organization. Integrate Health analysts were trained on using state-of-the-art tools including Alteryx and Tableau to transform and analyze data. By scaling and aligning Integrate Health's data systems with national systems, Integrate Health is furthering the partnership with the Ministry of Health. Integrate Health is committed to continuously improving and innovating by formally embedding implementation science, data analytics, and knowledge translation into operations.



Building A Women-Centered Environment.

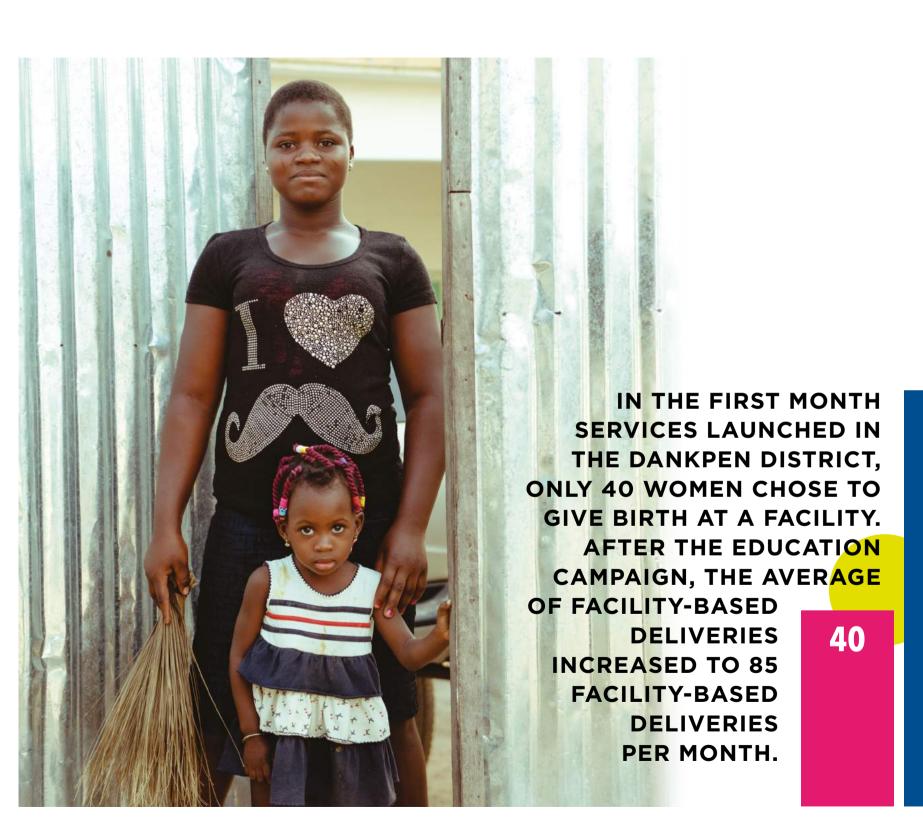
José, Integrate Health's Data Analyst, realized that data has unimaginable impacts when deciding which actions to take to save more lives. At Integrate Health, José feels like she is part of something bigger, with each person contributing to a common goal. Women are leading the way at Integrate Health; 80% of our staff members are women.

SCALING SYSTEMS

LEARNING THROUGH DATA

EACH MONTH, the Monitoring, Evaluation, and Quality Improvement team leads Integrate Health staff through programmatic data during the Data Review Meeting. This is a dedicated time for Integrate Health staff to discuss ideas about how to improve the quality of care delivered based on data trends. This year, the Integrate Health team transformed Data Review Meetings by transitioning from using Excel to Alteryx and Tableau for data preparation, analysis and visualization, allowing staff to more easily make data-driven decisions to improve care.

In August, the team was alerted to low rates of facility-based deliveries in the Kpetab community of the Dankpen district after the Integrated Primary Care program launched. After working with **Community Health Worker Supervisors** and Community Health Workers to investigate the root cause of the decline, the team found that to visit the clinics, pregnant women needed to cross through areas that are traditionally thought to cause harm to pregnancies. Women were choosing to deliver at home instead of traveling through this area deemed dangerous due to traditional custom. To address this concern, Integrate Health trained Community Health Workers, in partnership with health center staff and community leaders, to share key messages with pregnant women and their partners to help explain the risk of home-based deliveries.



SUSTAINING THE RESPONSE

COVID-19

INTEGRATE HEALTH'S PANDEMIC RESPONSE has been an opportunity to accelerate and amplify the goal to achieve health for all across Togo. The Togolese government has shown leadership as COVID-19 spreads, and the government's willingness to partner throughout the pandemic shows their commitment to improving healthcare.

Beyond Integrate Health participating in the Ministry of Health's weekly COVID-19 taskforce meetings, Integrate Health is committed to supporting the Ministry of Health over the long term. In May, Integrate Health supported the renovation of a building to serve as an isolation clinic for COVID-19 patients in the Kara region. Additionally, Integrate Health is partnering to build an infectious disease campus in Ateda for research and treatment. Throughout the pandemic, Integrate Health has procured personal protective equipment to protect Community Health Workers across Togo.

Integrate Health's partnership with the Ministry of Health on COVID-19 demonstrates how partnerships can build strong health systems to prevent the next pandemic.

"IT IS TIME FOR COMMUNITY HEALTH WORKERS TO TAKE ON A GREAT CHALLENGE IN FRONT OF OUR PEOPLE, OUR COUNTRY, AND THE WORLD THAT IS WATCHING US."

> ESSODOM PATAWOLO, SANDA AFOHOU COMMUNITY HEALTH WORKER



Integrate Health Country Director, Sesso Christophe Gbeleou, inspects the newly renovated COVID-19 isolation clinic with Ministry of Health partners.

"I NOTICED THAT MY SON HAD A FEVER AND WAS SO WEAK. USUALLY, I WOULD HAVE LOOKED FOR A WAY TO BRING HIM TO THE HOSPITAL, BUT I DON'T HAVE THE MONEY TO PAY FOR IT. BUT NOW, I KNOW MY COMMUNITY HEALTH WORKER WILL COME OVER, AND SHE CAME EARLIER THAN I THOUGHT! WE NO LONGER FEEL STRESSED ABOUT THE HEALTH OF OUR CHILDREN IN OUR COMMUNITY BECAUSE WE KNOW THEY WILL GET THE CARE

THEY NEED."

MOTHER FROM BANGELI

Balis

Mother holds her baby in Adabaweré, Togo.

ORGANIZATIONAL PARTNERS



Bohemian Foundation Cartier Philanthropy Child Relief International **Construction For Change Crown Family Philanthropies** DAK Foundation **David Weekley Family Foundation Deerfield Foundation Dining For Women** FAIMER Projects That Work! Formanek Foundation **Godley Family Foundation** Gould Family Foundation Jascha Hoffman Giving Fund Jasmine Social Investments Jester Foundation **Mulago Foundation** Panorama Global **Peery Foundation**

Planet Wheeler Foundation Preston-Werner Ventures RA5 Foundation Ray and Tye Noorda Foundation **Risk Pool Fund** Rotary Club of Lansing Sall Family Foundation **Segal Family Foundation** The 30/30 Project The Adventure Project The Waterloo Foundation T&J Meyer Family Foundation **UBS** Optimus Foundation ViiV Healthcare Vitol Foundation Wagner Foundation Weyerhaeuser Family Foundation World Centric

SUPPORTERS

THANK YOU

Stephanie and Ross Anderson Jolie Andreoni Arlene Andrzejewski Gabrielle Annie Anonymous Joseph Anzalone Marilyn and Thomas Aylward, Sr. Delali Azamati Aram Babaian Maureen Bailey Sarah and Paul Balian Susan Banahan Sandra Barstow Suzanne Begnoche Cynthia and Steve Bensen Eleanor and Kenneth Bensen **Emily Bensen** Julia Berman Susie Best Iris Biblowitz Mark Billera Ryan Blackwell Rebekah Bosler Leslie Bradshaw Sandra Braganza Gabriella Bragoli Karen and Chris Breeding Jason Brennan Margaret Brown Thomas Buczynski Hollis Budd Robert Burk Justin Carter Philip Cascioli Sara Cate Leila Celestin Michelle Chapman Ti Chen Catherine Chenard Loren Chidoni Robert Choo Amelia Clark Shawn Clarke

Brigitte Comrie Gabrielle Concepcion Joan Cook Jaclvn Coussa Joyce Craig Caleb Cunningham Ty Curt Marie Curtis Donna David Alene and Abe de la Houssave Susie de la Houssaye Blair Dickerson Ali Djalilian Lauren Dockweiler Katie Drasser Gayle and James Felix Agbessi Ea Nona Edie Kathleen Farrell Packard Daniel Fennessy Molly Ferguson Eric Fernandez Kristen Finney Dawn Fiori **Thomas Fiori** Jennifer and Kevin Fiori Jr. Libby Frances Michelle Franci Andrew Fullem Mary Gabrieli Michael Gadomski Lee Gainer Tamara Gallant and Frederic Robin Marie-Charlotte Garin Kripali Gautam Christiane Geisler Rachael Gerber and Jeremy Horowitz Penny and Mark Gillette Charles Gillig Susan Gillig Erin Gilmer

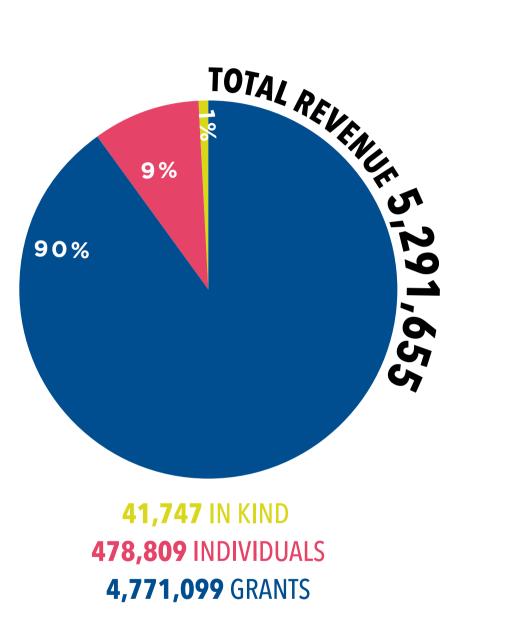
Eric Goldman and Kuan Kuan Wu Daniel Goshorn-Maroney Michelle Gray Zander Guzy-Sprague Erin and William Hall Thomas Halper Anne Hancock Jennifer Hardell Michael Harvey Bernie Heidkamp Mary Grace and Robert Heine Lisa Hernandez Cuebas Shannon Heuklom Catherine and Wayne Hillard Teresa Hillis Jane and Joel Hirschhorn Lisa Hirschhorn Søren Høi Madeline and David Holder Cathleen and William Hooper Robert Horvath Thomas Hulscher Fran langello Noah Isserman Abby Jameson Mark Jameson Madeline Jenkins Ari Johnson Morgan Johnson Melanie and Fred Joiner Diane Jones Ajit Joshi Olga Karagiaridi Kate Kasberger Ismail Kassam Karen Kelley Sarah Kellner Robert Kerr Gina Keskula Amir Khastoo Destiney Kirby-Wright Justin Kopa Katherine and John Koschwanez

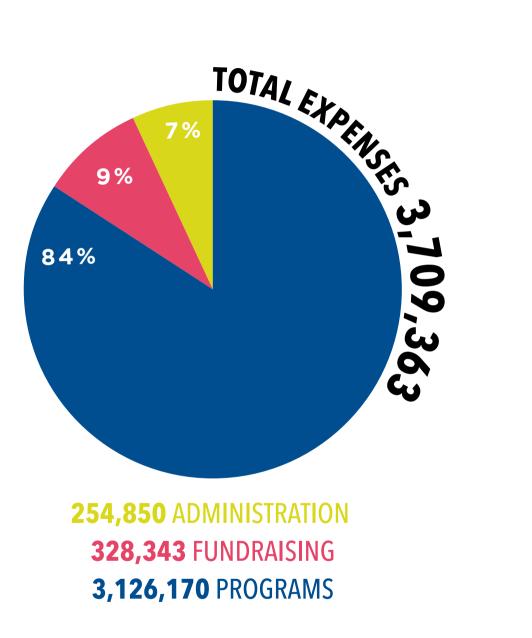
Gordon Krefting and Lisha MicCormick Louise and Donald Krumm Sanpak Kuhacharoen Judith Lalonde Steven Lamm Carol Laramee Kim Laramee Jon Lascher Yonit Lax and Jacob Heyman-Kantor Madeline and Paul Lentini Jacquelyn Lewis Julie Lewis Virginia Lezhnev Lawrence Li Francois Locoh Donou Tara Loyd Jenny Lu Steph Lynne Maggie M **Catherine Maier** Ethan Maier William Maier Robert Maixner Danielle Marganoff Katie Margit Carolyn Marr Kalavi Adotevi Massada Clark Maturo Ryan McCannell and Jon Breeding JoAnn McCarthy Christine McKenna Kelsey McKenna Carol Mercil **Catherine Merschel** Hallie Messenger Amanda Messinger Janet Metcalf James Mills Margaret Mintz Miscellanous Dodji Modjinou

Christine Myers Brian Naylor Alison Neely Mila Nepomnyashchiy Norris Neruda-Condland Paula Nicholas Karen O'Donnell Pamela O'Rourke Megan and Gavin Oxman Patricia and Stephen Oxman Sarah and Christopher Pallas Nupur Paneer Kathleen Parker Kanika and Shalin Patel Carolyn Paul John Peebles Gina Peterman Mollie Peuler Maureen and Alan Phipps Claire Qureshi Alison and Bryan Rash **Ruth Reeder** Nafeesa Remtilla Joseph Rhatigan Marcus Richard Austin Richman Marguerite and Randall Ricker Gordon Ricketts John Robinson Mary Kelly and Steve Rossow Mary Sample Rachael Sample **Reise Sample** Sidney San Martin **Rosemary Santos** Scott Schaedel Priya Schaffner Eloise and Duncan Schechter James D. Schechter Jes Scheinpflug Samara Schulz Brenda Schwab Karen Sellick

Lauren Shalek Jana Shih William Shirey **Bronwyn Sing** Amanda Singer Alicia Singham Goodwin Laura Skelton Jonathan Slezak Kathy Smith **Douglas Soviero** Karen and Thomas Spence Helen Stein Brenda Steward Laura Stilwell Rob Strader April Stull Barbara Szelag Claire Talcott Julie and Greg Terrasi Ashley Thompson and Thomas Koschwanez Elisabeth Thomson Erin Thorndike Arnould T'Kint Lauren T'kint de Roodenbeke Maxine Tong Patty Turnberg Marybeth Turner Atanas Valchev Karen and Randy Veeh Jane Wallis Sean Walsh Jess Ward Liz Wattenberg **Donald Weaks Bonnie Weiss** Susan White Jessica and Casey Whitsett Patricia Yeh and Lawrence Lue Lucy Cate Yerby Hong Yu Hattie Xueting Zhang

FINANCIALS





*Preliminary figures pending audit review. Past year audited financials are available on our website, integratehealth.org



GET INVOLVED

DONATE ONLINE

Integratehealth.org

SEND A CHECK

Integrate Health PO Box 605 Medway, MA 020<mark>53</mark>

MORE WAYS

Ask your company to make a matching gift
Make a gift in honor of a friend or family member
Organize a fundraiser on Facebook
Share this annual report with a friend and spread the word!





INTEGRATE HEALTH

PO Box 605 Medway, MA 02053

info@integratehealth.org www.integratehealth.org